THE 1971 BULLETIN INDEX

Volume 13

-A-

	Date	Page
AACE-AIIE Technical Coordination	Dec.	13
	Feb.	13
AACE Committe Chairmen	Apr.	31
	Jun.	31
	Aug./Oct.	40
	Dec.	31
AACE Constitution and By-Laws	Dec.	Ctr'ld
AACE Meeting Program, 1957	Aug./Oct.	24
AACE-NSPE Service Agreement	Dec.	11
AACE Organization Chart	Aug./Oct.	41
Air Pollution Control Cost-Effectiveness Model	Jun.	7
ALCABES, JOSEPH		
Capital Cost Control Corner	Feb.	17
	Apr.	11
	Aug./Oct.	15
	Dec.	25
Cost Control and Capital Construction	Feb.	17
ANDERSON, DAVID L.		
Member of the Moment	Apr.	23
Award of Merit	Aug./Oct.	12

-B-

Brain Drain	Dec.	13
BRASELTON, KENNETH		
Prestressed Concrete - The Concrete That Thinks	Aug./Oct.	20
Break Even Analysis for Engineering - Construction Companies	Aug./Oct.	33
BROWN, JOSEPH A.		
Construction Cost Escalation and Labor Productivity	Dec.	27

-C-

Calendar	Feb.	26
	Apr.	30
	Jun.	30
	Aug./Oct.	43
	Dec.	16
CAMBELL, DOUGLAS W.		
Risk Analysis	Aug./Oct.	8
Capital Cost Control Corner	Feb.	17
	Apr.	11
	Aug./Oct.	15
	Dec.	25
Change of listing	Jun.	28
Changes	Apr.	8
COBB, CHARLES		
Capital Cost Control Corner	Aug./Oct.	15
	Dec.	25
Construction Cost Reporting	Feb.	14
COME Project is not Dead!	Apr.	15
Committee Closeup		
Committee Activities Coordination	Feb.	12
Committee Reports		
Admissions Committee	Aug./Oct.	16
Cost Index	Aug./Oct.	16
Education Committee Requirements	Jun.	18
New Sections Committee	Aug./Oct.	16
Productivity Committee	Dec.	15
Robert Smith Resigns	Jun.	18
Construction Cost Escalation and Labor Productivity	Dec.	27
Construction Cost Reporting	Feb.	14
Construction Industry Coordination Vital	Apr.	5
Contribution of Chemical Engineering To the Fabulous Future of Man	Feb.	18
Cost Control and Capital Construction	Feb.	17
Cost Engineering Emphasis	Aug./Oct.	23

-D-E-

Digital Computer Programs for the Cost Engineer	Jun.	21
Election Results	Jun.	6
EMOND, LIONEL J.		
Problems in Measuring Production Efficiency	Dec.	7
Engineering Index	Feb.	11
ENYEDY, GUSTAV, Jr.		
COME Project is not Dead!	Apr.	15

-F-

Fate of the Estimator	Apr.	5
Florida Third Annual Cost Engineering Symposium	Aug./Oct.	39
Focus on the Gulf Coast	Apr.	23
For the Bookshelf		
Adhesives for Metals by N. J. DeLollis	Jun.	29
Automations and Society, E. E. Scott, ed.	Jun.	29
"Check List of Congressional Hearings"	Apr.	27
"Construction Collective Agreement Survey"	Aug./Oct.	17
DeLavel Engineering Handbook	Jun.	29
Dimensions of Water Management, N. L. Drobny, ed.	Jun.	29
Engineers of Distinction	Apr.	27
Insurance for Contractors	Aug./Oct.	17
Introductory Soil Mechanics and Foundations	Jun.	29
Law of Delay, by C. N. Parkinson	Apr.	27
Materials for Ocean Engineering, by K. Masubuchi	Jun.	29
Mathematics: The Man-Made Universe, by S. K. Stein	Jun.	29
Metric America: A Decision Whose Time Has Come, by Daniel V. DeSimone	Dec.	16
National Buyers Guide to Industrial Products and Services	Jun.	29
Scheduling Handbook, J. J. O'Brien, ed.	Dec.	16
Solid Waste Processing, by R. B. Engdahl	Jun.	29
Sources of Information & State Industrial Directories	Jun.	29
Yardsticks for Costing, by Lansdowne & Ross	Jun.	29
FORTENBAUGH, CHARLES E.		
In Our Estimation	Feb.	2
	Apr.	2
	Jun.	2
Future AACE Metings	Feb.	25
	Apr.	28
	Aug./Oct.	14
	Dec.	16

-G-H-

GALLAGHER, JOHN T.		
Break Even Analysis for Engineering Construction Companies	Aug./Oct.	33
Greatness Through the System	Apr.	21
HALL, M.		
Pipework Cost Monitoring by Use of ISOPEDAC	Feb.	6
HENSLEY, E. F.		
The Fate of the Estimator	Apr.	5
Highway Geology Symposium Proceedings in Print Now	Feb.	11
HUMPHREYS, KENNETH K.		
Changes	Apr.	8
In Our Estimation	Aug./Oct.	3
	Dec.	3

-I-J-

Identifying the Engineer	Aug./Oct.	6
In Our Estimation	Feb.	2
	Apr.	2
	Jun.	2
	Aug./Oct.	3

THE 1971 BULLETIN INDEX

Volume 13

-A-

	Date	Page
AACE-AIIE Technical Coordination	Dec.	13
	Feb.	13
AACE Committe Chairmen	Apr.	31
	Jun.	31
	Aug./Oct.	40
	Dec.	31
AACE Constitution and By-Laws	Dec.	Ctr'ld
AACE Meeting Program, 1957	Aug./Oct.	24
AACE-NSPE Service Agreement	Dec.	11
AACE Organization Chart	Aug./Oct.	41
Air Pollution Control Cost-Effectiveness Model	Jun.	7
ALCABES, JOSEPH		
Capital Cost Control Corner	Feb.	17
	Apr.	11
	Aug./Oct.	15
	Dec.	25
Cost Control and Capital Construction	Feb.	17
ANDERSON, DAVID L.		
Member of the Moment	Apr.	23
Award of Merit	Aug./Oct.	12

-B-

Brain Drain	Dec.	13
BRASELTON, KENNETH		
Prestressed Concrete - The Concrete That Thinks	Aug./Oct.	20
Break Even Analysis for Engineering - Construction Companies	Aug./Oct.	33
BROWN, JOSEPH A.		
Construction Cost Escalation and Labor Productivity	Dec.	27

-C-

Calendar	Feb.	26
	Apr.	30
	Jun.	30
	Aug./Oct.	43
	Dec.	16
CAMBELL, DOUGLAS W.		
Risk Analysis	Aug./Oct.	8
Capital Cost Control Corner	Feb.	17
	Apr.	11
	Aug./Oct.	15
	Dec.	25
Change of listing	Jun.	28
Changes	Apr.	8
COBB, CHARLES		
Capital Cost Control Corner	Aug./Oct.	15
	Dec.	25
Construction Cost Reporting	Feb.	14
COME Project is not Dead!	Apr.	15
Committee Closeup		
Committee Activities Coordination	Feb.	12
Committee Reports		
Admissions Committee	Aug./Oct.	16
Cost Index	Aug./Oct.	16
Education Committee Requirements	Jun.	18
New Sections Committee	Aug./Oct.	16
Productivity Committee	Dec.	15
Robert Smith Resigns	Jun.	18
Construction Cost Escalation and Labor Productivity	Dec.	27
Construction Cost Reporting	Feb.	14
Construction Industry Coordination Vital	Apr.	5
Contribution of Chemical Engineering To the Fabulous Future of Man	Feb.	18
Cost Control and Capital Construction	Feb.	17
Cost Engineering Emphasis	Aug./Oct.	23

-D-E-

Digital Computer Programs for the Cost Engineer	Jun.	21
Election Results	Jun.	6
EMOND, LIONEL J.		
Problems in Measuring Production Efficiency	Dec.	7
Engineering Index	Feb.	11
ENYEDY, GUSTAV, Jr.		
COME Project is not Dead!	Apr.	15

-F-

Fate of the Estimator	Apr.	5
Florida Third Annual Cost Engineering Symposium	Aug./Oct.	39
Focus on the Gulf Coast	Apr.	23
For the Bookshelf		
Adhesives for Metals by N. J. DeLollis	Jun.	29
Automations and Society, E. E. Scott, ed.	Jun.	29
"Check List of Congressional Hearings"	Apr.	27
"Construction Collective Agreement Survey"	Aug./Oct.	17
DeLavel Engineering Handbook	Jun.	29
Dimensions of Water Management, N. L. Drobny, ed.	Jun.	29
Engineers of Distinction	Apr.	27
Insurance for Contractors	Aug./Oct.	17
Introductory Soil Mechanics and Foundations	Jun.	29
Law of Delay, by C. N. Parkinson	Apr.	27
Materials for Ocean Engineering, by K. Masubuchi	Jun.	29
Mathematics: The Man-Made Universe, by S. K. Stein	Jun.	29
Metric America: A Decision Whose Time Has Come, by Daniel V. DeSimone	Dec.	16
National Buyers Guide to Industrial Products and Services	Jun.	29
Scheduling Handbook, J. J. O'Brien, ed.	Dec.	16
Solid Waste Processing, by R. B. Engdahl	Jun.	29
Sources of Information & State Industrial Directories	Jun.	29
Yardsticks for Costing, by Lansdowne & Ross	Jun.	29
FORTENBAUGH, CHARLES E.		
In Our Estimation	Feb.	2
	Apr.	2
	Jun.	2
Future AACE Metings	Feb.	25
	Apr.	28
	Aug./Oct.	14
	Dec.	16

-G-H-

GALLAGHER, JOHN T.		
Break Even Analysis for Engineering Construction Companies	Aug./Oct.	33
Greatness Through the System	Apr.	21
HALL, M.		
Pipework Cost Monitoring by Use of ISOPEDAC	Feb.	6
HENSLEY, E. F.		
The Fate of the Estimator	Apr.	5
Highway Geology Symposium Proceedings in Print Now	Feb.	11
HUMPHREYS, KENNETH K.		
Changes	Apr.	8
In Our Estimation	Aug./Oct.	3
	Dec.	3

-I-J-

Identifying the Engineer	Aug./Oct.	6
In Our Estimation	Feb.	2
	Apr.	2
	Jun.	2
	Aug./Oct.	3

	Dec.	3
Inspiration for the Unhappy	Apr.	28
Insurance for the Industry	Apr.	16
JIMESON, ROBERT M.		
Air Pollution Control Cost Effectiveness Model	Jun.	7
Job Hunting Guide	Feb.	24
-K-L-		
KATELL, SIDNEY		
AACE Progressing in Many Directions	Feb.	4
Message from the president	Feb.	4
	Apr.	4
	Jun.	4
KING, WILLIAM R.		
Some Cost Estimating and Control Tools for "Software Projects"	Dec.	20
Letters to the Publisher	Feb.	3
	Apr.	3
	Jun.	3
	Aug./Oct.	4
	Dec.	6
-M-		
MARSIK, FRED V.		
Committee Closeup	Feb.	12
MCKETTA, JOHN J.		
Contribution of Chemical Engineering to the Fabulous Future of Man	Feb.	18
Member of the Moment		
Anderson, David L.	Apr.	23
Murphy, Michael J.	Jun.	6
O'Driscoll, John J.	Feb.	4
Whitworth, Royce	Dec.	12
Message from the President	Feb.	4
	Apr.	4
	Jun.	4
	Aug./Oct.	4
	Dec.	4
Message to the Regional Sections from EJC	Aug./Oct.	42
Mexican Society of Cost Engineers Elects Officers	Jun.	18
Monody for Monitor	Apr.	27
Montreal Convention Report	Apr.	6
Montreal 1971 International Meeting	Aug./Oct.	18
Moorehouse, Glen W.		
Proposal for the Evaluation and Measurement of Engineering Performance and Efficiency	Feb.	13
MURPHY, MICHAEL J.		
Member of the Moment	Jun.	6
-N-O-		
New Construction Action Council Meets	Jun.	5
New Members	Feb.	24
	Apr.	12
	Jun.	19
	Aug./Oct.	30
	Dec.	26
New Membership Service	Apr.	6
New Regional Section	Feb.	25
Nostalgia	Aug./Oct.	24
	Apr.	29
Notes from Everywhere	Jun.	28
Obituaries		
Bradley. E. George	Feb.	24
Curry, Terrance	Jun.	28
Ewoldt, Harold B.	Feb.	24
Foreman, John	Dec.	11
Perry, Louis L.. Sr.	Apr.	24
Shafer, Raymond E.	Apr.	24
Stern, David R.	Apr.	24
Webb, Wilbur J.	Jun.	28
October 31 Deadline for Papers	Aug./Oct.	16
O'DRISCOLL, JOHN J.		
Member of the Moment	Feb.	5
-P-		
PADANYI, A.		
Insurance for the Industry	Apr.	16
Papers Invited for Plant Engineers Show in Canada	Feb.	16
Pipeyork Cost Monitoring by Use of ISOPEDAC	Feb.	6
PONDER, THOMAS C.		
Award of Merit Winner	Aug./Oct.	12
Powdered Steel	Apr.	24
Prestressed Concrete - The Concrete that Thinks	Aug./Oct.	20
Problems in Measuring Production Efficiency	Dec.	7
Program for Calculation of Capital and Operating Cost and Profitability	Dec.	28
Proposal for the Evaluation and Measurement of Engineering Performance and Efficiency	Feb.	13
Publications Available	Feb.	6
-Q-R-		
Regional Roundup		
Chicago - Midwest	Feb.	22
	Apr.	15
	Jun.	20
	Aug./Oct.	28
	Dec.	17
Delaware Valley	Apr.	,14
	Jun.	20
	Dec.	17
Florida	Apr.	13
	Aug./Oct.	28
	Dec.	17
Great Lakes	Apr.	14
	Jun.	20
	Aug./Oct.	28
	Dec.	17
Gulf Coast	Feb.	22
	Apr.	13
Metropolitan New York	Jun.	20
	Dec.	18
Montreal	Apr.	13
	Aug./Oct.	28
National Capitol	Feb.	22
	Aug./Oct.	28
New England	Aug./Oct.	29
New Jersey	Jun.	20
	Aug./Oct.	29
	Dec.	18
Northeast Ohio	Feb.	22
	Apr.	14
	Jun.	20
	Aug./Oct.	29
Northern California	Feb.	22
	Apr.	14
	Jun.	20
	Aug./Oct.	29
Pittsburgh	Dec.	18
Rocky Mountain	Feb.	22
	Apr.	14
	Jun.	20
	Dec.	18
St. Louis	Jun.	30
	Aug./Oct.	29
	Dec.	19
South Texas	Feb.	22
	Dec.	19
Southern California	Feb.	22
	Apr.	14
	Dec.	19
Southwest Ohio	Feb.	22
	Dec.	19
Toronto	Feb.	22
	Apr.	14
	Jun.	20
	Aug./Oct.	29
	Dec.	19
Wisconsin	Feb.	22
	Apr.	15
	Jun.	20
	Aug./Oct.	29
Regional Section Council Meets in Montreal	Aug./Oct.	17
Region Section Directory	Feb.	28
	Apr.	32
	Jun.	32
	Aug./Oct.	44
	Dec.	32
Risk Analysis	Aug./Oct.	8
-S-		
Seminars and Short Courses Outlined	Feb.	16

(Continued next page)

Index — Cont. From Page 27

SMITH, ROBERT
Digital Computer Programs for the Cost Engineer — Jun. 21
Some Cost Estimating and Control Tools for "Software Projects" — Dec. 20
STABILE, R. L.
Program for Calculation of Capital and Operating Costs and Profitability — Dec. 28
STANS, MAURICE H.
Greatness Through the System — Apr. 21
Success Wears Many Faces — Feb. 25

-T-Z-

Technical Papers Wanted — Apr. 28
Technical Papers Wanted for 1972 National Meeting — Feb. 25
Technical Program. 1971 — Apr. 7
TEMPLETON, ROBERT E.
Message from the President — Aug./Oct. 4, Dec. 4
Montreal Convention Report — Apr. 6
Transactions to Cost — Feb. 4
Transaction Notes, 1970 — Apr. 25
Two AACE Continuing Education Seminars Scheduled — Dec. 14
WHITWORTH, ROYCE
Member of the Moment — Dec. 12
Wives: More than Convention Tag-alongs — Apr. 29

Cost Control Corner (from Page 11)

mittee need nat meet until after the EJC Board acts on these recommendations, unless the Chairman finds need for such a meeting.

Four recommendations of the committee for information and confirmation by EJC:

1. That EJC should participate in the American Bicentennial Celebration.
2. That EJC should invite engineering societies other than its own membership to participate in the deliberations and planning of its committee.
3. That EJC assign a person from its staff to work with the committee.
4. That funding (if necessary) be sought from industy as well as possible additional appropriate sources.

The minutes and the recommendations of this Committee were forwarded to the National for their review and discussion. A program such as the one described above could very well provide the impetus needed to unify the profession. I am sure that the American Association of Cost Engineers and the individual members would benefit greatly from this unity.

FUTURE AACE MEETINGS

1973 — June 16-20, St. Louis, Missouri
Chase-Park Plaza Hotel

Local Arrangements Chairmen

Mr. H. C. Nelson and Mr. R. C. Peskorse
Monsanto Co.
800 N. Lindbergh Blvd.
St. Louis, Missouri 63166

Technical Program Chairman

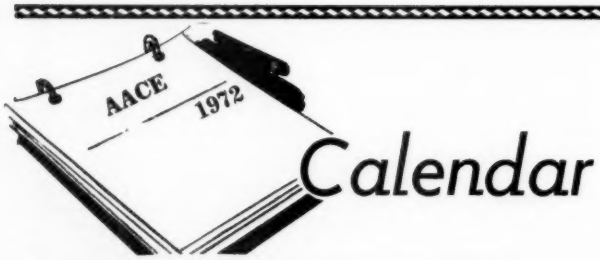
Mr. J. F. Adams
Monsanto Co.
800 N. Lindbergh Blvd.
St. Louis, Missouri 63166

1974 — Los Angeles, California

1975 — Orlando, Florida

1976 — Boston, Massachusetts

1977 — Milwaukee, Wisconsin



Feb. 17-25—71st National Meeting, AIChE Dallas, Texas

Feb. 20-24—101st AIME Annual Meeting, San Francisco Hilton Hotel, San Francisco, California

March 14-16—Third Mineral Waste Utilization Symposium, IIT Research Institute Chicago, Ill.
Contact: Murray A. Schwartz, IITRI, 10 West 35th St., Chicago, Ill. 60616

April 9-14—Course on Engineering of Building Services, University of Glasgow, Glasgow, Scotland
Contact: Miss I. Lawson, Univ. of Glasgow, 3 Lilybank Gardens, Glasgow, W.2., Scotland

May 15-19—Third International Congress on Project Planning by Network Techniques, Stockholm, Sweden
Contact: Micheal J. Vaccaro, Director of Administration and Management—Code 200, Goddard Space Flight Center, Greenbelt, Md. 20771, U.S.A.

May 18-26 — 72nd National Meeting, AIChE, St. Louis Missouri.

May 25-27 — Joint MMIJ-AIME Meeting, Tokyo Prince Hotel, Tokyo, Japan.

June 25-28 — 16th Annual Meeting, American Association of Cost Engineers, Grossinger's Hotel, Liberty, N.Y.

Aug. 24-31 — 73rd National Meeting, AIChE, Minneapolis, Minnesota.

HELP WANTED

A growing organization with international connections is seeking 60-80 enterprising men and women for positions with unique responsibilities.

Experience Required—None
Starting Salary—None
Fringe Benefits—Opportunity to contribute to the growth of their chosen profession.
Responsibilities—to prepare an interesting and informative paper for presentation at the 1973 annual meeting of AACE, to be held in St. Louis, Missouri.

Send your abstract and resume in strictest confidence to:

Technical Program Chairman
James F. Adams
Monsanto Company
800 N. Lindbergh Blvd.
St. Louis, Mo. 63166

SITUATIONS WANTED

AACE Member with 14 years experience in the USA and South America desires a challenging position in the United States. Experienced in major constructon, budgeting, project estimating, project supervision, etc. Salary, open. Contact File R, AACE, 308 Monongahela Bldg., Morgantown, W.V. 26505.

Project Co-ordinator/Cost Engineer-over 25 years experience in Construction and Industry. Seeking a position with a sound progressive firm. Also available for consulting work. Resume on request.

J. L. Horn
13870 Clifton Blvd.
Lakewood, Ohio 44107
Ph. (216) 226-9677

MANAGER - CONSTRUCTION PROJECT COST CONTROL

International Heavy Construction firm, headquartered in Southwestern U.S., seeks manager to revitalize project cost control system. Emphasis will be on the design and implementation of an integrated cost control systemcomprehending the data flow from estimating, scheduling. and project monitoring through forecasting job completion.

This position will be of interest to senior cost or project engineers having a minimum of five years in the construction industry with some field residency exposure desirable.

Successful candidate should be able to understand and converse with construction management personnel and be familar with project cost monitoring and forecasting using various unit cost techniques. The manager will be responsible for both the headquarters and field cost engineering functions for projects ranging from $1 to $50 million.

Address replies:
American Association of Cost Engineers
File A
308 Monongahela Building
Morgantown, West Va. 26505

Committee Reports:

Admissions Activity

Admissions Committee Chairman, Paul Wellman reports that a record number of membership applications have been processed in recent months.

Paul Wellman

From mid-August to early December a total of 159 applications were approved. These included 2 Student Members, 1 Emeritus Member, 2 Changes of Status, 50 Associate Members, and 104 Full Members. Approximately 30 additional applications were pending as of December.

• • • • • •

PRODUCTIVITY- Where Do We Go From Here
By Andy Kloiber

Let's start with the AACE definition for productivity. Productivity is: relative measure of labor efficiency, either good or bad, when compared to an established base or norm as determined from an area of great experience, which may be either an increase or decrease in Cost.

If that definition fails to stimulate you, or even worse if it just is not much help, don't feel bad! Unless you have been working on the problem and managed to establish your own base you no doubt have had a difficult if not impossible task of searching one out. You no doubt have found that unless you have your own experience of an area's productivity there is little help to be found in published channels. When seeking personal contact to help solve the problem you find a high reluctance on everyone's part to share their usually bitter experiences with you.

The AACE Board of Directors recognized the frustrating problems which exist today in the area of productivity. Accordingly, a new National "Productivity Committee" was proposed and approved at the annual meeting in Montreal, Canada in June. I have the pleasure of serving as the chairman.

Since June, the committee has completed setting out its goals (as previously outlined in the December **Bulletin**) and has had good luck in finding three qualified members.

The committee members are Marie Boyle, Les Jones and Corvin Degner.

(Continued next Page)